#### Form 990-PF

enartment of the Treasury al Revenue Service

endar year 2002, or tax year beginning

#### Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note: The organization may be able to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0052 2002

, and ending Final return .ieck aii that apply: Initial return Amended return Address change Name change Name of organization A Employer identification number Use the IRS label. Otherwise. Bill & Melinda Gates Foundation 91-1663695 Number and street (or P.O. box number if mail is not delivered to street address) print Room/suite B Telephone number or type. 1551 Eastla<u>ke Avenue East</u> (206) 709-3100 See Specific City or town, state, and ZIP code  ${f C}$  If exemption application is pending, check here ... Instructions. Seattle, WA 98102 D 1. Foreign organizations, check here ..... H Check type of organization: Section 501(c)(3) exempt private foundation 2. Foreign organizations meeting the 85% test, check here and attach computation ...... Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated I Fair market value of all assets at end of year J Accounting method: X Accrual under section 507(b)(1)(A), check here (from Part II, col. (c), line 16) Other (specify) If the foundation is in a 60-month termination >\$ 24081369193. (Part I, column (d) must be on cash basis.) under section 507(b)(1)(B), check here... Part I Analysis of Revenue and Expenses (a) Revenue and (b) Net investment (d) Disbursements (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books for charitable purposes (cash basis only) income income Contributions, gifts, grants, etc., received N/A Check X if the foundation is not required to attach Sch. B Distributions from split-interest trusts Interest on savings and temporary cash investments 3 1044104116. 1044104116 Statement 4 Dividends and interest from securities 39273435 45773258. Statement 5a Gross rents ..... b (Net rental income or (loss) Net gain or (loss) from sale of assets not on line 10 331237965 b Gross sales price for all assets on line 6a 37242747362. 7 Capital gain net income (from Part IV, line 2) 335606447 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less: Cost of goods sold c Gross profit or (loss) 11 Other income 101177638. 150973773 Statement 12 Total. Add lines 1 through 11 1576457594 1515793154 Compensation of officers, directors, trustees, etc. 706519 0. 706519. Other employee salaries and wages 16188197. 0. 15764526. 15 Pension plans, employee benefits 5017732. 0. 6393289. Expenses 16a Legal fees Stmt 4 526144. 0. 608054. b Accounting fees Stmt 5 183246 0. 182188. c Other professional fees Stmt 6 45643974. 18488115. 25545773. and Administrative 17 Interest 26520. 18 47018225 3136018. 0. Depreciation and depletion Stmt 19 6492767 0. 20 Occupancy 3503792. 0. 3487508. 21 Travel, conferences, and meetings 6787376 0 6619581. 22 Printing and publications 195850 0 413411. Other expenses Stmt 8 Operating 23 16089646 7454570. 9381868. 24 Total operating and administrative expenses. Add lines 13 through 23 148353468. 29105223 69102717. Contributions, gifts, grants paid 976737432 1158292441. Total expenses and disbursements. Add lines 24 and 25 1125090900 29105223 1227395158. Subtract line 26 from line 12: a Excess of revenue over expenses and disbursements 390702254. b Net investment income (if negative, enter -0-) 1547352371 c Adjusted net income (if negative, enter -0-) N/A LHA For Paperwork Reduction Act Notice, see the instructions.

22561563530.

(a) List and describe t 2-story brick wareho	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation		) Date a (mo., da	cquired ly, yr.)	(d) Date sold (mo., day, yr.)	
See Attached St	tatement								
C									
d e									
(e) Gross sales price	(f) Depreciation allowed (or allowable)		t or other basis xpense of sale					in or (loss (f) minus	
a b									
d d			***************************************	-					
e 37242747362.			83611112	20.					335606447
Complete only for assets showing gain	n in column (h) and owned by the	foundation	on 12/31/69					ol. (h) gain	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (i) col. (j), if any					ot less tha from col.	
a				-					
b C			<del></del>						2
d									
е									335606447
Capital gain net income or (net capital	loss). { If gain, also enter in If (loss), enter -0- in	Part I, line Part I, line	<sup>7</sup> }		2				335606447
Net short-term capital gain or (loss) as If gain, also enter in Part I, line 8, colur		6):		}				/	
(loss), enter -0- in Part I, line 8	er Section 4940(e) for R	educed	Tax on Net	Inve	3   estmer	nt Inco	me	N/A	7
optional use by domestic private four									
		o(a) tax on			•,				
section 4940(d)(2) applies, leave this pa									
as the organization liable for the section "Yes," the organization does not qualify to Enter the appropriate amount in each	under section 4940(e). Do not com	plete this p	art.		)				Yes X No
(a) Base period years	(b)		Net value of no	(c)	itable-use	assets		Distri	(d) ibution ratio vided by col. (c))
Calendar year (or tax year beginning in 2001	1179539				37837			,coi. (b) ui	• 052804!
2000	99155:				51693				.048937
1999	51392	2234.			79574				.037845
1998		3576.			55122				.0396149
1997	35999	9577.		3 9	99816	613.	-		.090040
Total of line 1, column (d)							2	-	.269242
Average distribution ratio for the 5-yea the foundation has been in existence if							3		.053848
Enter the net value of noncharitable-us	e assets for 2002 from Part X, line	5					4	23	3299692084
Multiply line 4 by line 3							5		1254651139
Enter 1% of net investment income (19	% of Part I, line 27b)						6		15473524
.dd lines 5 and 6							7		1270124663
ater qualifying distributions from Par							8		1238249533
If line 8 is equal to or greater than line See the Part VI instructions.	7, check the box in Part VI, line 1b	, and comp	lete that part usi	ng a 1%	% tax rate				

	rm 990-PF (2002) Bill & Melinda Gates Foundation Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(c), or (	91-	1663	695	5	Page 4
		948 -	· see ir	nstr	uctio	ns)
	a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1.					
	Date of ruling letter: (attach copy of ruling letter if necessary-see instructions)					
	b Domestic organizations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1%	1		309	470	)47.
	of Part I, line 27b					
	c All other domestic organizations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2				0.
3	Add lines 1 and 2	3		309	470	)47.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				0.
5		5		309	470	)47.
6	Credits/Payments:					
	a 2002 estimated tax payments and 2001 overpayment credited to 2002					
	b Exempt foreign organizations - tax withheld at source 6b					
	c Tax paid with application for extension of time to file (Form 8868)	1				
	d Backup withholding erroneously withheld					
7	Total credits and payments. Add lines 6a through 6d	7		377	588	379.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here $\lfloor X  floor$ if Form 2220 is attached	8		<u> </u>	500	15.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	-	6.8	118	32.
	Enter the amount of line 10 to be: Credited to 2003 estimated tax	11			110	0.
-	art VII-A   Statements Regarding Activities					
1	a During the tax year, did the organization attempt to influence any national, state, or local legislation or did it participate or interver	e in			Yes	No
	any political campaign?			1a		X
	b Did it spend more than \$ 100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publis	shed o	r			
	distributed by the organization in connection with the activities.					
	c Did the organization file Form 1120-POL for this year?			1c		X
	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the organization. $\blacktriangleright$ \$ 0 . (2) On organization managers. $\blacktriangleright$ \$ 0 .					
	e Enter the reimbursement (if any) paid by the organization during the year for political expenditure tax imposed on organization					
	managers. ► \$0.					
2	Has the organization engaged in any activities that have not previously been reported to the IRS?			2		X
	If "Yes," attach a detailed description of the activities.					
3	Has the organization made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,	or				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
48	a Did the organization have unrelated business gross income of \$1,000 or more during the year?			4a		X
-	of "Yes," has it filed a tax return on Form 990-T for this year? Form 990-T filed reflects unrelated busin	ess la	255	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
0	If "Yes," attach the statement required by General Instruction T.					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	By language in the governing instrument or      Dy data locial time that off adjusts are all the governing instruments.					
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state					
7	remain in the governing instrument?			6	X	
1	Did the organization have at least \$5,000 in assets at any time during the year?			7	X	
0.	If "Yes," complete Part II, col. (c), and Part XV.					
02	Enter the states to which the foundation reports or with which it is registered (see instructions)					
	Washington State, Washington D.C.					
L	of the answer is "Yes" to line 7, has the organization furnished a copy of Form 990-PF to the Attorney General (or designate)					
9	of each state as required by General Instruction G? If "No," attach explanation			8b	X	
9	Is the organization claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call year 2002 or the tayable year heginning in 2002 (see instructions for Part VIVV2 of the tayable year heginning in 2002 (see instructions for Part VIVV2 of the tayable year heginning in 2003 (see instructions for Part VIVV2 of the tayable year).	endar				
10	year 2002 or the taxable year beginning in 2002 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		X
11	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.			10		X
- 11	Did the organization comply with the public inspection requirements for its annual returns and exemption application?  Web site address www.gatesfoundation.org		L	11	X	
	The last of the Court of the Co	201		` ~	100	
	Located at > 1551 Eastlake Avenue East, Seattle, WA	<u>∠06</u>	<u>&gt; - / 0 9</u>	1-3	T 0 0	
13	Continu 4047(a)(1) papayament aboritable trusts filing France 000 DF : II (F. 1997)			102		
	and enter the amount of tax-exempt interest received or accrued during the year			3.7	<b>&gt;</b>	
2235	31	13		I/	/A_	

	515 Farm 4720 Way Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
	1a During the year did the organization (either directly or indirectly):			
À	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?  Yes X No.			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?  X Yes No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?  X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the organization agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
	b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 19 of the instructions)?	1b		X
	organizations relying on a current notice regarding disaster assistance check here			
	c Did the organization engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
_	before the first day of the tax year beginning in 2002?	1c		X
2	raxes of failure to distribute income (section 4942) (does not apply for years the organization was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
	a At the end of tax year 2002, did the organization have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2002?			
	If "Yes," list the years -,,,,,			
	Are there any years listed in 2a for which the organization is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		
(	If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
	Did the constitution by the constitution of th			
	a Did the organization hold more than a 2% direct or indirect interest in any business enterprise at any time			
ø	during the year?			
	of "Yes," did it have excess business holdings in 2002 as a result of (1) any purchase by the organization or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
4.	Form 4720, to determine if the organization had excess business holdings in 2002.)  N/A	3 b		
48	Did the organization invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
U	Did the organization make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
5.0	had not been removed from jeopardy before the first day of the tax year beginning in 2002?	4b		<u>X</u> _
υd	During the year did the organization pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?  Yes X No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly,			
	any voter registration drive?  Yes X No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes?  Yes X No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section			
	509(a)(1), (2), or (3), or section 4940(d)(2)?			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for			
h	the prevention of cruelty to children or animals?  Yes X No			
D	If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations			
	section 53.4945 or in a current notice regarding disaster assistance (see instructions)?	5b		X
•	organizations relying on a current notice regarding disaster assistance check here			
C	If the answer is "Yes" to question 5a(4), does the organization claim exemption from the tax because it maintained			
	expenditure responsibility for the grant? Statement 22 X Yes No			
C -	If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
оа	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on	3		
	a personal benefit contract? Yes X No			
À	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		X
9_	If you answered "Yes" to 6b, also file Form 8870.			

romoted development of state-wide long-term programs for services to families in transitional housing; provided

technical assistance to rural communities.

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659586.

315753.

Part IX-B Summary of Program-Related Investments			-1003695 Page
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and	2.		Amount
N/A			- Amount
2			
All other program-related investments. See instructions.			
3			_
Total. Add lines 1 through 3		•	0
Part X Minimum Investment Return (All domestic foundations must complete this pa		lations.	see instructions )
1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
Average monthly fair market value of securities		1a	22522156843
b Average of monthly cash balances		1b	
c Fair market value of all other assets		1c	1131812399
d Total (add lines 1a, b, and c)		1d	<u>540488</u> <u>23654509730</u>
e Reduction claimed for blockage or other factors reported on lines 1a and		10	23654509730
1c (attach detailed explanation)	0.		
2 Acquisition indebtedness applicable to line 1 assets	0.		0
3 Subtract line 2 from line 1d		2	22654500720
4 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		3	23654509730
5 Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4		4	354817646
6 Minimum investment return. Enter 5% of line 5		5 6	23299692084
irt XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating	foundations and	ortoin	1164984604
and do not complete this part.)		Jertairi	
Minimum investment return from Part X, line 6		1	1164984604
2a Tax on investment income for 2002 from Part VI, line 5 2a 30	947047	-	1104984604
b Income tax for 2002. (This does not include the tax from Part VI.)	J = 1 0 = 1 .		
c Add lines 2a and 2b		2c	20047047
3 Distributable amount before adjustments. Subtract line 2c from line 1			30947047
4a Recoveries of amounts treated as qualifying distributions 4a 1	192507	3	1134037557
b Income distributions from section 4947(a)(2) trusts 4b	0.		
c Add lines 4a and 4b		_	1100505
5 Add lines 3 and 4c		C	1192507.
		5	1135230064.
7 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1		5	0.
Part XII Qualifying Distributions (see instructions)		7	1135230064.
1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes			
a Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1	,	1227205150
b Program-related investments - 1 otal from Part IX-B	1 4		1227395158.
Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		b	10054275
Amounts set aside for specific charitable projects that satisfy the:	2		10854375.
a Suitability test (prior IRS approval required)      b. Cash distribution test (attach the required appendule)			
b Cash distribution test (attach the required schedule)	3		
Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	3		1020040505
Organizations that qualify under section 4940(e) for the reduced rate of tax on net investment	4	-	1238249533.
income. Enter 1% of Part I, line 27h			
income. Enter 1% of Part I, line 27b  Adjusted qualifying distributions. Subtract line 5 from line 4	5		0.
Adjusted qualifying distributions. Subtract line 5 from line 4	6		1238249533.
lote: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating 4940(e) reduction of tax in those years.	g whether the fol	undatio	n qualifies for the section

# Part XIII Undistributed Income (see instructions)

<b>A</b>	Corpus	(b) Years prior to 2001	(c) 2001	(d) 2002
Distributable amount for 2002 from Part XI, line 7				2002
2 Undistributed income, if any, as of the end of 2001:				1135230064
a Enter amount for 2001 only				
<b>b</b> Total for prior years:			0.	,
b retained prior yours.		0		
3 Excess distributions carryover, if any, to 2002:		0.		
a From 1997 17182955.				
b From 1998 72267391.				
c From 1999 203473210.				
d From 2000 76942701.				
e From 2001 135729759.				
f Total of lines 3a through e	505596016.			
4 Qualifying distributions for 2002 from	303330010.			
Part XII, line 4: ► \$ 1238249533.				
a Applied to 2001, but not more than line 2a				
<b>b</b> Applied to undistributed income of prior			0.	
years (Election required - see instructions)		0.		ÿ.
c Treated as distributions out of corpus		0.		
(Election required - see instructions)	0.			
d Applied to 2002 distributable amount				1125220064
e Remaining amount distributed out of corpus	103019469.			1135230064.
5 Excess distributions carryover applied to 2002 (If an amount appears in column (d), the same amount	0.			0.
must be shown in column (a), the same amount				0.
Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	608615485.		,	
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable		0.		
e Undistributed income for 2001. Subtract line		0.		
4a from line 2a. Taxable amount - see instr.				
f Undistributed income for 2002. Subtract			0.	
lines 4d and 5 from line 1. This amount must				
be distributed in 2003				•
7 Amounts treated as distributions out of				0.
corpus to satisfy requirements imposed by				
section 170(b)(1)(E) or 4942(g)(3)	0.			
8 Excess distributions carryover from 1997				
not applied on line 5 or line 7	17182955.			
9 Excess distributions carryover to 2003.				
Subtract lines 7 and 8 from line 6a	591432530.			
10 Analysis of line 9:				
a Excess from 1998 72267391.				
Excess from 1999 203473210.				
Excess from 2000 76942701.				
Excess from 2001 135729759.				
e Excess from 2002 103019469.				

Form 990-PF (2002) Bill & Part XIV Private Operating F	Melinda Ga oundations (see i	tes Foundat:	ion	91-	1663695 Page
1 a If the foundation has received a ruling or	r determination letter th	at it is a private operating		N/A	
foundation, and the ruling is effective for	2002, enter the date of	f the ruling			
Theck box to indicate whether the organ	ization is a private oper	ating foundation describe	d in section	] 4942(j)(3) or	4942(j)(5)
a Enter the lesser of the adjusted net	Tax year		Prior 3 years	3 10 12())(0) 01	
income from Part I or the minimum	(a) 2002	<b>(b)</b> 2001	(c) 2000	(d) 1999	(e) Total
investment return from Part X for			.,	(1)	(0) 10(a)
each year listed					
<b>b</b> 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon:  a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - Enter					
2/3 of minimum investment return					
shown in Part X, line 6 for each year listed					5
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,					
dividends, rents, payments on securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Inform	nation (Complet	te this part only it	the organization	n had \$5 000 a	
at any time during the	year-see page	25 of the instruc	tions.)	iii iiau \$5,000 oi	r more in assets
1 Information Regarding Foundation I					
a List any managers of the foundation who h	ave contributed more t	han 2% of the total contril	hutions received by the	foundation hafanath	January .
year (but only if they have contributed mor	e than \$5,000). (See se	ction 507(d)(2).)	buttons received by the	iouiluation before the (	close of any tax
William H. Gates					
<b>b</b> List any managers of the foundation who o	wn 10% or more of the	stock of a corporation (o	r an equally large portio	n of the ownership of	
other entity) of which the foundation has a	10% or greater interest		r an equally large portio	ii oi tile ownership of a	partnership or
None					
2 Information Regarding Contribution	, Grant, Gift, Loan,	Scholarship etc. Pro	grame:		
Check here \( \sum_{\cup \sim} \) if the organization onl	v makes contributions	to preselected charitable	organizations and dose	ant nonest upo allaita d	
the organization makes gifts, grants, etc. (s	ee instructions) to indiv	viduals or organizations u	nder other conditions, c	omplete items 2a h c	equests for funds. If
a The name, address, and telephone number	of the person to whom	applications should be ad	ddrassad:		
Bill & Melinda Gates E	oundation.	Grant Ingu	iry Coordi	naton D O	D 02250
Seattle, WA 98102	,		coordi	nacor, P.O	. BOX 23350,
<b>b</b> The form in which applications should be su	bmitted and information	on and materials they sho	uld include.		
See Statement 16			and molude.		
c Any submission deadlines:					
ne					
Any restrictions or limitations on awards, su	ich as by geographical	areas, charitable fields kii	nds of institutions or of	har factors:	
See Statement 16	- 0 - 0	,		nor lauturs.	

Part XV   Supplementary Information 3 Grants and Contributions Paid During the		Pavment		
Recipient	If recipient is an individual,		_	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year	See Attached Statement 20	See Attached Statement	See Attached Statement 20	
See Attached Statement 20		20		115829244
Total			<b>▶</b> 3a	115829244
b Approved for future payment	Statement 21		See Attached Statement 21	
See Attached Statement 21		21		550447179
Total			<u>▶</u> 3b	550447179

Analysis of Income-Producing Activities Part XVI-A

filter gross amounts unless otherwise indicated.	Unrela	ted business income	Excl	uded by section 512, 513, or 514	( )
Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	(e) Related or exempt function income
a Program rental income	_				164173
b	_				1041/3
c	_				
d					
e	_				
f	_				
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	1044104116.	
4 Dividends and interest from securities			14	39273435.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal					
property			1.0	1015050	1
8 Gain or (loss) from sales of assets other			18	101696980.	
than inventory			1.0	221025045	
9 Net income or (loss) from special events			18	331237965.	0.
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a Other investment (loss)	110000	<683515.			
b		(003313.			
·					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		<683515.		1516312496.	1 5 14 50
13 Total. Add line 12, columns (b), (d), and (e)		(003313)		1310312496.	164173.
(See worksheet in line 13 instructions to verify calculations.)				13	1515793154.
Part XVI-B Relationship of Activities to	o the Acco	mplichment of Fu		D	
Line No. Explain below how each activity for which incor	ne is reported in	column (e) of Part XVI-A	contrib	uted importantly to the accom	plishment of
The enganization a exempt purposes (utile) that	1 DV DI OVIGILIO III	HUS TOL SHOU DHLUDGES			
Sublease of leased faci	lity to	grantee or	gan	ization to fac	cilitate the
1a objectives of their gra	int from	n the Bill &	Mel	linda Gates Fo	oundation
23611 1-25-03					

# Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

	D	id the organization directly or in	directly engage	e in any of the follo	wing wi	ith any other org	anizat	tion described in	n section 501(c) of	1	Voc	NIa
	🛕 th	e Code (other than section 501	(c)(3) organiza	itions) or in section	527, re	elating to politica	al orga	anizations?	11 00011011 00 1(0) 01		Yes	IAO
	Tr	ansfers from the reporting orga	anization to a n	oncharitable exem	pt organ	nization of:						
	(1	) Cash								1a(1)	v	
	(2	) Other assets									Λ	X
	D U	ner transactions:								1a(2)		
	(1	) Sales of assets to a nonchari	table exempt o	rganization						1b(1)		X
	' '-	, a di di addo di addolo il dili a i	iononantable e	ACHIDE OF GALILLATION	l .					1b(1)		X
	10	, montai of lacinties, equipmen	i, or other asse	:15						1b(2)		X
	1.	I Hombardonioni arrangonioni								1b(3)		X
	1-	ioun guarantoos								1b(4)		X
	(0)	1 1 0110111141100 01 301 11003 01 11	io dille iodillo	ruriuraisiriy Solicita	llions					1b(6)		X
	U OII	aring or lacilities, equipment, if	iaiiiiy iists, oti	ier assets, or paid e	emblove	es es						X
	u	he answer to any of the above i	s res, comple	ete the following so	chedule	Column (h) sho	auld al	wave chow the	fair market velve -fill		ets	
	U	services given by the reporting	organization. I	i the organization r	eceived	l less than fair m	narket	value in any tra	nsaction or sharing arrangemen	t, show i	n	
<u></u>	Line r	diffir (d) the value of the goods	, other assets,	or services receive	a.							
(a	) Lille I	(b) Amount involved		e of noncharitable			(0	d) Description o	of transfers, transactions, and sh	aring arra	angeme	ents
_	1	150602	Alaska	Council strators	οİ	School	Le	adersh:	ip development	for		
<u>u</u>		133032	Admini	strators			su	perinte	endents & princ	cipa.	ls	
_			Alacka	Council	- F	0 -1- 7	-					
a	1	1527134	Admini	strators	01	School	As	sistan	ce for six rura	al, :	low	
_		1327131	, raminin	SCIACOIS			1n	come so	chool districts	3	741	
			Idaho	Associat	ion	of	+	a damah d	! J			
_			School	Adminis	trat	org	211	norint	ip development	for		
_	1	200000.	Inc.	1101111111	crai	COLS,	Su	berince	endents & princ	lpa.	LS	
							-			-		
100	<b>^</b>		Minnes	ota Asso	ciat	cion of	Le	adershi	ip development	for		
Ű	1	915844.	School	Adminis	trat	cors		perinte	endents & princ	inal		
									principal disprinc	траз	. 5	
	4		Washin	gton Asso	ocia	ation of	ESp	onsor t	he WASA 2003 F	'a 1 1		
a:	<u> </u>	5000.	School	Administ	trat	ors	Co	nferenc	ce	411		
28	a Istr	ne organization directly or indire	ctly affiliated w	vith, or related to, o	ne or m	nore tax-exempt	organ	nizations descri	bed			
٠.		ection 501(c) of the Code (other		501(c)(3)) or in sec	ction 52					Yes	X	No
	) II Y	es," complete the following school (a) Name of organization	edule.									
		(a) Name of Organization				anization			(c) Description of relationshi	р		
				<u>r</u>	1/A							
	Under	penalties of periury. I declare that I ha	ave examined this	return including sec	omnonul							
	and co						ne : }	ents, and to the be has any knowledg	est of my knowledge and belief, it is true.	ie, correct,		
ere	S	ignature of officer or trustee '				Data		- Trus	tee			
n Here		Dranararia N				Date	D	Title ate	Chook if			
g	Paid Preparer's Use Only	signature					Do	216	self-	SSN or P	TIN	
-	Paid eparel	Firm's name (or yours							employed >			
	rek Use	if self-employed),							EIN >			
		address, and ZIP code							Dhana			
									Phone no.			

` (a) List and 2-story bi	d describe the kind(s) of property so rick warehouse; or common stock, 2	old, e.g., real estate,	(b) How acquired	(c) Date acquired (mo., day, yr.)	d (d) Date sold
'a Equities (Stat		500 5113. WEO 00.	D - Donation	(mo., day, yr.)	
Fixed income (	Statement 28)		P	Various	Various
Cash equivalen	ts (Statement 29	1)	P P	Various	Various
<u>d Options (State</u>	ment 30)		P	Various	Various
e Futures (State	ment 31)		P	<u>Various</u> Various	Various
f Gain/loss from	investment part	nerships		Various	Various
g		<b>.</b>		various	Various
h					
i					
<u>k</u>					
m					
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis		Gain or (loss)	
a 471059755.	(or anowable)	plus expense of sale	(e) pl	us (f) minus (g)	
b 29663492524.		492820769.			1761014.
c 7078077313.		29236347362.		38	4921932.
d 30117770.		7075505284. 31437705.			2572029.
е		31437703.			2963192.
f					3734102.>
g				<	<u>3429206.</u> >
h					
i					
m					
m n					
0					*
	gain in column (h) and owned by th	se foundation on 12/21/60			
	(j) Adjusted basis		(I) Loss	es (from col. (h))	T (I)
(i) F.M.V. as of 12/31/69	as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	but no	col. (h) gain over t less than "-0-")	COI. (K),
b					1761014.>
С					<u>4921932.</u>
d					2572029.
е					2963192.>
f					$\frac{3734102.}{2420206}$
g				<.	<u>3429206.</u> >
h					
<u>i</u>					
					_
K		-			
n					
1					
)					
Capital gain net income or (net capital	al loss) { If gain, also enter in If (loss), enter "-0-"	Part I, line 7 }2		335	606447.
gain, also enter in Part I, line 8, col	as defined in sections 1222(5) and umn (c).	(6):			
If (loss), enter "-0-" in Part I, line 8				7AT / 7A	

Form 990-PF Interest on Savings				
	s and Temporary C	ash Investments	Statement	1
Sou_Je			Amount	
Amortization Interest income			<6056664 110467075	
Potal to Form 990-PF, Part I, li	ne 3, Column A		104410411	.6.
Form 990-PF Dividends a	nd Interest from	Securities	Statement	
Source	Gross Amount	Capital Gains Dividends	Column (A) Amount	
Dividend income	39273435.	0.	3927343	5.
Cotal to Fm 990-PF, Part I, ln 4	39273435.	0.	3927343	5.
orm 990-PF	Other Income		Statement	3
-ription			Amount	
security lending income dividends received on currency gas ecurities settlements on currency gas ecurities settlements on currency for eight exchange contracts on currency for FX on currency loss cortgage-backed security paydown IPs inflation adjustment income ther revenue furrency disposal on currency loss ax refund received on currency for ncome from equity partnership in the nstitutional mutual funds - WAMO rogram rental income ther investment (loss)	in  cy gain  rrency loss  losses  ss gain  nvestments		3935834 11288 9780 372484 2283454 <490530 <1052416 2484734 370 1237076 809 103933 1272878 16417 <68351	2. 4. 9. 6.>> 0. 8. 7. 0. 3.
otal to Form 990-PF, Part I, lir	ne 11, Column A	-	10117763	

Form 990-PF	Legal	Fees	S	tatement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
General legal fees	526144.	0.		608054.
To Fm 990-PF, Pg 1, ln 16a	526144.	0.		608054.
Form 990-PF 	Accounti	ng Fees	S	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Audit and tax services	183246.	0.		182188.
 To Form 990-PF, Pg 1, ln 16b =	183246.	0.		182188.
Form 990-PF C	ther Profes	sional Fees	St	tatement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Money management fees Investment consulting fees Consultants Program evaluation Grantee communications Instructor/speaker expense Payroll fees Web & editorial Revelopment Photography expense Security services Technical assistance to	18422028. 66087. 8997197. 7662273. 3408981. 38075. 19632. 881930. 146119. 259109.	18422028. 66087. 0. 0. 0. 0. 0.		0. 0. 8482889. 6907757. 3308702. 40879. 21334. 860837. <78277.> 259109.
	45643974.	18488115.		25545773.

Form 990-PF	Tax	Statement 7					
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charita Purpos			
Foreign income taxes	2844536.	3136018.			0		
Current & deferred excise taxes	44101150	_					
Property taxes	44101172. 72517.	0.			0		
oper of cares	72517.	0.			0		
To Form 990-PF, Pg 1, ln 18	47018225.	3136018.			0		
-							
Form 990-PF	Other Ex	St	Statement				
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charita Purpos			
Repairs and maintenance Cell phone, data lines Supplies and equipment Dues and memberships Lage and delivery Lity services Temporary employment Training and recruitment Fees, licences and permits Insurance Storage and warehouse Investment expenses	153669. 1606848. 2215212. 63843. 1785186. 1403934. 489599. 1249679. 13133. 139367. 65931. 1001043.	0. 0. 0. 0. 0. 0. 0. 0. 1001043.		1705 15696 23704 638 17905 14383 4988 12601 1313 13936	83. 73. 47. 53. 54. 25.		
Book/tax difference on partnership investments investment custodian expenses Book/tax difference on partnership investments	551325. 5902202. <551325.>	5902202.			0.		

Form 990-PF U.S. and State/	Statement					
Description	Fair Market Value					
US & state government obligations	559279184.	559279184				
Total U.S. Government Obligations	559279184.	55927918				
Total State and Municipal Governmer	nt Oblig	ations				
Total to Form 990-PF, Part II, line	55927918					
Form 990-PF Cor	rporate (	Stock		Statement 1		
Description			Book Value	Fair Market Value		
Corporate stocks (See Attached Stat	5)	2812695253.	281269525			
Cotal to Form 990-PF, Part II, line	: 10b	=	2812695253.	2812695253		
990-PF Cor	porate E	Statement 1				
escription			Book Value	Fair Market Value		
orporate bonds (See Attached State	ment 24)		5717768413.	5717768413		
otal to Form 990-PF, Part II, line	5717768413.	5717768413.				
orm 990-PF Other	r Invest	ments		Statement 12		
escription			Book Value	Fair Market Value		
		-				
nvestments other (See Attached Stat	tement 2	3)	7475812834.	7475812834.		

Form 990-PF	Other Assets	Statement	13			
Description		Book Value	Fair Marke Value	et		
Refundable federal excise taxes Investments loaned under secured	7074234.	707423				
lending transactions and PEAFs Credit card disputed charges		6518475042.	6518475042			
receivable Accounts receivable		22629. 13163.				
Total to Form 990-PF, Part II, li	ne 15	6525585068.	65255850	68.		
Form 990-PF Ot:	her Liabilities		Statement	14		
Description			Amount			
Deferred excise tax payable			121089	18.		
Total to Form 990-PF, Part II, lin	ne 22, Column B		121089	18.		

Form 990-PF Part VIII - List Trustees and	Statement 15				
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account	
Patricia Stonesifer 1551 Eastlake Avenue East Seattle, WA 98102	President and 40 hrs/wk	Co-Chair 0.	8557.	0.	
William H. Gates, Sr. 1551 Eastlake Avenue East Seattle, WA 98102	Co-Chair 20 hrs/wk	163821.	26217.	0.	
William H. Gates 1551 Eastlake Avenue East Seattle, WA 98102	Trustee 8 hrs/wk	0.	0.	0.	
Melinda F. Gates 1551 Eastlake Avenue East Seattle, WA 98102	Manager 8 hrs/wk	0.	0.	0.	
Sylvia Mathews 1551 Eastlake Avenue East Seattle, WA 98102	COO and Execut 40 hrs/wk	ive Director 346167.		0.	
A. Golston 15. Eastlake Avenue East Seattle, WA 98102	Chief Fin & Ad: 40 hrs/wk	min Officer 196531.	36159.	0.	
Totals included on 990-PF, Page 6,	Part VIII	706519.	105880.	0.	
Form 990-PF Part Applicat:	XV, Line 2b ion Requirement:	S	State	ment 16	

#### Description

Letters of inquiry are accepted in the Global Health, Pacific Northwest, and and Public Access to Information program areas. See www.gatesfoundation.org for grant award criteria and guidance in preparing a letter of inquiry.

# **Explanation for Other Increases to Net Assets:**

The adjustment on line 3 of Part III of \$9,699,499,345 includes two components as described below:

- 1) Adjustment of \$9,140,229,239 in 2002 (and \$9,452,719,830 in 2001) for liabilities owed under secured lending transactions and investment sales payables. A corresponding asset balance offsets these liabilities. Consistent with generally accepted accounting principles (GAAP), these liabilities and offsetting asset balances are accounted for on the audited financial statements of the Foundation. These liabilities are not disclosed on the balance sheet for tax reporting purposes because the offsetting asset balances are not disclosed. The corresponding adjustment to the assets is reported on Line 5 and disclosed in Statement 18.
- 2) Adjustment for unrealized gains of \$559,270,106 that are recognized on the book financial statements consistent with GAAP.

### Bill & Melinda Gates Foundation EIN #91-1663695 Form 990-PF, Page 2, Part III, Line 5

Statement 18

## **Explanation for Decreases to Net Assets:**

The adjustment of \$9,140,229,239 in 2002 (and \$9,452,719,830 in 2001) on line 5 is for assets loaned under secured lending transactions and a related gross-up for investment sales receivables. A corresponding liability offsets these assets. Consistent with generally accepted accounting principles (GAAP), these assets and offsetting liabilities are accounted for on the audited financial statements of the Foundation. These assets are not disclosed on the balance sheet for tax reporting purposes as they do not reflect actual endowment assets available for use. The corresponding adjustment to the liabilities is reported on Line 3, and is disclosed in Statement 17.

Bill & Melinda Gates Foundation EIN #91-1663695 Form 990-PF, Page 2, Part II Balance Sheets, Line 14: Land, Buildings, and Equipment

Statement 19

Asset Class	Est. Useful Life	A	1998 Additions	1999 Additions	2000 Additions	2001 Additions		Cost 1/1/2002	2002 Additions	2002 Deletions	Balance 12/31/2002	D	12/31/2001 Accum. epreciation rior Years	D	2002 Depreciation	I	2002 Disposals	Accum Deprecia 12/31/20	ation
Computers, printers & software Furniture & Fixtures Telecommunications Vehicles Leasehold improvements	3 10 5 5 10	\$	726,216 173,738 - 16,893 916,847	2,483,794 2,002,021 302,275 - 5,745,168 10,533,258	\$ 2,754,661 820,755 220,888 - 1.175,098 4,971,402	498,75 37,95 25,10 2,055,31	66 \$ 85 \$ 96 \$ 8 \$	12,502,686 4,779,451 561,097 25,106 15,993,613 33,861,953	8,023,283 536,234 179,503 - 2,115,355 10,854,375	(234,527) \$ - \$ - \$ - \$ (3,833) \$ (238,360) \$	16,587,055 5,278,207 733,523 25,106 18,048,931 40,672,824	\$	4,852,146 579,958 148,005 5,019 1,648,137 3,877,421		4,405,022 416,634 5,019 1,666,093 6,492,768	\$	(214,667) : (3,833) : (218,500) :	\$ 9,042 \$ 996 \$ 148 \$ 10	\$2,501 96,592 \$8,005 0,038 0,397

Note: Straightline method of depreciation is used for all asset classes.